

**Pampa Economic
Development Corporation**

Annual Financial Report

For the Year Ended September 30, 2013

PAMPA ECONOMIC DEVELOPMENT CORPORATION

**ANNUAL FINANCIAL REPORT
FOR THE YEAR ENDED SEPTEMBER 30, 2013**

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PART I

INTRODUCTORY SECTION

PAMPA ECONOMIC DEVELOPMENT CORPORATION

SEPTEMBER 30, 2013

BOARD OF DIRECTORS

Gary Sutherland President
Ken May Vice President
Cay Warner Secretary
Bill Roy Assistant Secretary
Glennette Goode Treasurer
Bill Bridges Assistant Treasurer
Bob Williams Board Member

MANAGEMENT AND STAFF

Clay Rice Executive Director
Kathy Cota Associate Director
Debbie Winegeart Administrative Assistant

PART II
FINANCIAL SECTION



Board of Directors
Pampa Economic Development Corporation
Pampa, Texas

INDEPENDENT AUDITORS' REPORT

We have audited the accompanying financial statements of the business-type activities of the Pampa Economic Development Corporation (Corporation) as of and for the year ended September 30, 2013, and the related notes to the financial statements, which collectively comprise the Pampa Economic Development Corporation's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a reasonable basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the business-type activities of the Pampa Economic Development Corporation, as of September 30, 2013, and the respective changes in financial position and cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Other Information

In accordance with *Government Auditing Standards*, we have also issued our report dated March 5, 2014, on our consideration of Pampa Economic Development Corporation's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grants. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

The Corporation has omitted the Management's Discussion and Analysis (MD&A) that accounting principles generally accepted in the United States of America require to be presented by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. The independent auditors' opinion is not affected by the omission of the MD&A.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Pampa Economic Development Corporation's financial statements as a whole. The Budget Comparison Schedule, the Combining Statements, and the Notes to Other Supplementary Information listed under other supplementary information in the accompanying table of contents are presented for the purposes of additional analysis and are not a required part of the financial statements. The Budget Comparison Schedule, the Combining Statements, and the Notes to Other Supplementary Information listed under other supplementary information in the accompanying table of contents are the responsibility of management and were derived from and relate directly to underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

DOSHIER, PICKENS & FRANCIS, L.L.C.

DOSHIER, PICKENS & FRANCIS, LLC
March 5, 2014

BASIC FINANCIAL STATEMENTS

PAMPA ECONOMIC DEVELOPMENT CORPORATION
STATEMENT OF NET POSITION
SEPTEMBER 30, 2013

ASSETS

Cash and cash equivalents	\$	2,046,875
Investments		848,782
Receivables		351,725
Prepaid expenses		97,376
Notes receivable:		
Due within one year		45,749
Due in more than one year		757,068
Noncurrent assets:		
Escrow receivable		300,000
Capital assets:		
Land and improvements not being depreciated		1,150,000
Buildings and Improvements, net of depreciation		6,327,883
Vehicles and Equipment, net of depreciation		105,122
Construction in Process		<u>1,232,246</u>
Capital assets, net of accumulated depreciation		<u>8,815,251</u>
Total assets		<u>13,262,826</u>

LIABILITIES

Accounts payable		1,101,191
Accrued expenses		91,800
Unearned revenues		1,556,384
Noncurrent liabilities:		
Due within one year		916,401
Due in more than one year		<u>2,824,541</u>
Total liabilities		<u>6,490,317</u>

NET POSITION

Net investment in capital assets		5,081,762
Unrestricted		<u>1,690,747</u>
Total net position		<u><u>\$ 6,772,509</u></u>

The accompanying notes are an integral part of these financial statements.

PAMPA ECONOMIC DEVELOPMENT CORPORATION
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION
FOR THE YEAR ENDED SEPTEMBER 30, 2013

OPERATING REVENUES:

Sales tax	\$ 1,397,276
Lease revenues	1,036,292
Other revenues	<u>93,010</u>
 Total operating revenues	 <u>2,526,578</u>

OPERATING EXPENSES:

Salaries and employee benefits	237,902
Supplies and operating	34,459
Repairs	47,129
Rent	14,900
Insurance	66,917
Advertising	21,918
Professional	170,177
Facility management fees	1,044,911
Ad valorem and severance taxes	145,566
Telephone	12,012
Travel	5,375
Meals	6,479
Projects and grants	380,000
Depreciation	<u>396,084</u>
 Total operating expenses	 <u>2,583,829</u>
 Operating loss	 <u>(57,251)</u>

NON-OPERATING REVENUES AND EXPENSES:

Gain on disposal of assets	307,743
Interest income	29,709
Interest expense	<u>(106,344)</u>
 Total non-operating revenues (expenses)	 <u>231,108</u>

CHANGE IN NET POSITION

173,857

NET POSITION - BEGINNING

6,598,652

NET POSITION - ENDING

\$ 6,772,509

The accompanying notes are an integral part of these financial statements.

PAMPA ECONOMIC DEVELOPMENT CORPORATION
STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED SEPTEMBER 30, 2013

CASH FLOWS FROM OPERATING ACTIVITIES:

Receipts from sales taxes	\$ 1,416,195
Receipts from lease revenues	1,419,039
Receipts from other operating revenues	86,717
Payments for personnel services	(230,249)
Payments for suppliers	(922,125)
Payments for projects and grants	<u>(370,000)</u>
Net cash provided by operating activities	<u>1,399,577</u>

CASH FLOWS FROM INVESTING ACTIVITIES:

Proceeds from sale of investments	844,814
Purchase of investments	(848,782)
Cash loaned on notes receivable	(597,057)
Collection on notes receivable	26,102
Interest received from investments and loans	<u>29,134</u>
Net cash used by investing activities	<u>(545,789)</u>

CASH FLOWS FROM FINANCING ACTIVITIES:

Purchase of capital assets	(3,351,976)
Proceeds from long-term debt	2,221,060
Payments on long-term debt	(269,795)
Proceeds from sale of equipment	423,021
Interest paid on debt	<u>(101,197)</u>
Net cash used by financing activities	<u>(1,078,887)</u>

NET DECREASE IN CASH AND CASH EQUIVALENTS (225,099)

CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR 2,271,974

CASH AND CASH EQUIVALENTS AT END OF YEAR \$ 2,046,875

RECONCILIATION OF OPERATING INCOME TO NET CASH FLOWS FROM OPERATING ACTIVITIES

Operating loss	\$ (57,251)
Adjustment to reconcile operating income to net cash flows from operating activities:	
Depreciation	396,084
Credit given on notes receivable	10,000
(Increase) decrease in operating assets:	
Receivables	113,259
Prepaid expenses	(45,164)
Increase (decrease) in operating liabilities:	
Accounts payable	699,354
Accrued expenses	1,181
Unearned revenues	<u>282,114</u>
Net cash provided by operating activities	<u><u>\$ 1,399,577</u></u>

The accompanying notes are an integral part of these financial statements.

PAMPA ECONOMIC DEVELOPMENT CORPORATION
NOTES TO FINANCIAL STATEMENTS
SEPTEMBER 30, 2013

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Pampa Economic Development Corporation's (EDC) financial statements are prepared in accordance with generally accepted accounting principles (GAAP). The Governmental Accounting Standards Board (GASB) is responsible for establishing GAAP for state and local governments through its pronouncements (Statements and Interpretations). Governments are also required to follow the pronouncements of the Financial Accounting Standards Board (FASB) issued through November 30, 1989 (when applicable) that do not conflict with or contradict GASB pronouncements.

The most significant accounting and reporting policies of the EDC are described in the following notes to the financial statements.

A. Financial Reporting Entity

In November, 2005, the Pampa Economic Development Corporation (EDC) was established by voters in the City of Pampa (City). The EDC was established for the promotion of business and economic development in and around the City, and is being funded by a ½ cent sales tax also approved by voters of the City. In December, 2005, the City appointed a separate seven member board of directors that have the responsibility of managing the activities of the EDC. The board of directors adopted a resolution approving the articles of incorporation, and adopted and approved the corporate bylaws of the EDC in February, 2006. The EDC also began its operations during the year ended September 30, 2006, and began receiving the ½ cent sales tax which will be used to fund future operations of the EDC. The City is responsible for approving the operating budget of the EDC as adopted by the seven member board of directors.

B. Government-Wide Financial Statements

The government-wide financial statements include the statement of net position, statement of activities, and statement of cash flows. The EDC accounts for all of its operations in one proprietary fund. The activities of the EDC are supported mainly by sales tax revenues.

C. Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The proprietary fund is reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of the related cash flows.

Revenues are classified as *operating revenues* and *non-operating revenues*. Operating revenues include: 1) sales tax revenues collected by the City and 2) revenues produced from the single member limited liability company investment described in Notes 13 & 14. Non-operating revenues include investment earnings.

D. Use of Restricted Assets

In circumstances when expenditure is made for a purpose for which amounts are available in multiple net position classifications, net position is depleted in the order of restricted and then unrestricted funds.

E. Implementation of New Standards

GASB Statement No. 61, *The Financial Reporting Entity: Omnibus; an amendment of GASB Statements No. 14 & No. 34* (GASB 61). This Statement modifies existing requirements for the assessment of potential component units in determining what should be included in the financial reporting entity, the display of component units (blending vs. discrete presentation) and certain disclosure requirements. The requirements of this Statement are effective for financial statements for periods beginning after June 15, 2012.

Continued

PAMPA ECONOMIC DEVELOPMENT CORPORATION
NOTES TO FINANCIAL STATEMENTS
SEPTEMBER 30, 2013

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – Continuation

F. Assets, Liabilities, and Net Position

1. Deposits and Investments

The EDC's cash and cash equivalents are considered to be cash on hand, demand deposits and deposits within public fund investment pools. Statutes authorize the EDC to keep funds in demand deposits, time deposits, or securities of the United States. The EDC's custodial banks are required to pledge for the purpose of securing EDC funds, securities of the following kind, in an amount equal to the amount of such EDC funds: bonds and notes of the United States, securities of indebtedness of the United States, bonds of the State of Texas, or of any county, city, or independent school district, and various other bonds as described in Texas Statutes.

2. Receivables and Payables

Receivables consist of sales tax collections due from the City, interest earned on investments and other revenues earned at year end. There is no allowance for uncollectible amounts as all receivables are deemed collectible.

Payables consist of vendor obligations for goods and services as well as funds payable to others when the criteria for their release have been met.

3. Prepaid Expenses

Certain payments to vendors reflect costs applicable to future accounting periods and are reported as a prepaid item. Prepaid expenses are recorded as expenditures when requisitioned (the consumption method).

4. Capital Assets

Capital assets, which include land, buildings and improvements, furniture and equipment, are reported in the statement of net position. According to the EDC's capitalization policy, capital assets are defined as individual assets (or systems of assets) having a cost of more than \$5,000 and an estimated useful life in excess of two years. Capital assets are recorded at historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized. Capital assets are depreciated using the straight-line method over the following estimated lives:

Buildings and improvements	7-39 years
Equipment	7-15 years
Furniture	5-7 years

Continued

PAMPA ECONOMIC DEVELOPMENT CORPORATION
NOTES TO FINANCIAL STATEMENTS
SEPTEMBER 30, 2013

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – Continuation

5. Compensated Absences

A liability for unused vacation and comp time for all full-time employees is calculated and reported in the proprietary fund financial statements. For financial reporting, the following criteria must be met to be considered as compensated absences:

- leave or compensation is attributable to services already rendered
- leave or compensation is not contingent on a specific event (such as illness).

All regular full-time employees of the EDC accrue vacation leave benefits of two to five weeks, depending on years of service. Employees are allowed to carryover and are paid up to forty-five hours at termination or retirement. Accrued vacation leave benefits as of September 30, 2013 were \$7,453.

Employees are provided twelve days of sick leave per year. Sick leave accumulates up to ninety days, and is paid out at termination only upon qualified retirement. Sick pay is accrued only when a liability is matured, i.e. for those employees who have reached retirement age.

6. Unearned Revenues

Such amounts represent an increase in net position that applies to a future period. The EDC will not recognize the related revenues until a future event occurs. The EDC recognizes revenues under the modified accrual basis of accounting and therefore, these revenues are not recognized until they are available. Accordingly, unearned revenues related to leases are reported on the statement of net position.

7. Net Position

In the proprietary fund financial statements, equity is classified as net position and displayed in three categories.

Net Investment in Capital Assets – This amount consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowing used for the acquisition, construction or improvements of those assets, and adding back unspent proceeds.

Restricted Net Position – This amount is restricted by external creditors, grantors, contributors, laws or regulations of other governments, enabling legislation, or constitutional provisions. As of September 30, 2013, no funds have been reported as restricted net position.

Unrestricted Net Position – This amount includes all net positions that do not meet the definition of “net investment in capital assets” or “restricted net position.”

8. Use of Estimates

The preparation of financial statements, in conformity with generally accepted accounting principles, requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Continued

**PAMPA ECONOMIC DEVELOPMENT CORPORATION
NOTES TO FINANCIAL STATEMENTS
SEPTEMBER 30, 2013**

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – Continuation

9. Income Taxes

The Pampa EDC has filed with the Internal Revenue Service to be treated as an exempt organization under IRC section 501(c)(3), except to the extent of any unrelated business income. As of March 5, 2014, the EDC has not received a determination letter regarding this application. Should the application be denied, the EDC could have potential tax liabilities of approximately \$775,000 for the years ended September 30, 2011 through 2013.

The Pampa EDC follows the provisions of uncertain tax positions as addressed in FASB Accounting Standards Codification 740-10-65-1. Management has considered the tax positions and believes that all of the positions taken in its federal exempt organization tax return are more likely-than-not to be sustained upon examination.

The Pampa EDC's federal returns for the years ended September 30, 2010 through 2013 could be subject to examination by the Internal Revenue Service, generally for 3 years after they are filed.

NOTE 2 – STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY

Budgetary Information

The EDC follows these procedures in establishing the budgetary data reflected in the financial statements:

1. The proposed budget is prepared by the Executive Director and presented to the Board.
2. The Board will approve the budget and provide it to the City Commissioners prior to August 1.
3. The budget is adopted after approval of the City Commissioners.

NOTE 3 – DEPOSITS AND INVESTMENTS

Following is a reconciliation of the EDC's cash and deposit balances as of September 30, 2013:

Deposits and cash equivalents consist of:

	Cost and Fair Value
Bank demand deposits	\$ 2,046,875

Investments consist of:

	Cost and Fair Value	Weighted Average Maturity (Days)
Certificates of deposit (interest rates at 0.40 - 0.46%)	\$ 848,782	180

Continued

PAMPA ECONOMIC DEVELOPMENT CORPORATION
NOTES TO FINANCIAL STATEMENTS
SEPTEMBER 30, 2013

NOTE 3 – DEPOSITS AND INVESTMENTS – Continuation

Custodial credit risk is the risk that in the event of a bank failure, the EDC’s deposits and investments may not be returned to the EDC. As of September 30, 2013 the carrying amount of the EDC’s deposits and investments with financial institutions were collateralized through the City of Pampa’s depository contract with the financial institution and with FDIC coverage.

Interest rate risk is the risk that adverse changes in interest rates will result in an adverse effect on the fair value of an investment. The EDC manages its exposure to interest rate risk by maintaining its cash in interest-bearing demand accounts, or in certificates of deposit with weighted average maturities of one year or less.

Credit risk is the risk that an insurer or other counterparty to an investment will not fulfill its obligations. The EDC limits its investments to U.S. Government obligations, certificate of deposits, savings and loan association deposits, state and local government obligations and investment pools, and money market mutual funds regulated by the Securities and Exchange Commission.

Concentration of credit risk is the risk of loss attributed to the magnitude of a government’s investment in a single insurer. As of September 30, 2013, 100% of the EDC’s carrying value of cash and investments were deposited with the City’s depository bank and were adequately secured as described above.

NOTE 4 – RECEIVABLES

Receivables as of the year end consist of the following:

	<u>Current</u>	<u>Noncurrent</u>
Sales tax	\$ 224,223	-
Interest	1,488	-
Oil and gas revenues	2,500	-
Leases	24,146	-
Escrow - Enbridge:	<u>99,367</u>	<u>300,000</u>
	<u>\$ 351,724</u>	<u>300,000</u>

The restricted escrow receivable is related to the sale of a portion of the Pampa Energy Center, LLC on December 16, 2011. Under the terms of the sale, these funds were placed in a fiduciary account held for the EDC to be released in annual increments of \$100,000 beginning May 2013 and ending May 2017.

PAMPA ECONOMIC DEVELOPMENT CORPORATION
NOTES TO FINANCIAL STATEMENTS
SEPTEMBER 30, 2013

NOTE 5 – CAPITAL ASSETS

Capital assets are recorded at cost or, if donated, at fair market value at the date of receipt. In accordance with GASB Statement No. 34, depreciation policies were adopted to include useful lives and classifications by function.

Capital asset activity for the year ended September 30, 2013 was as follows:

	<u>Beginning Balance</u>	<u>Increases</u>	<u>Decreases</u>	<u>Ending Balance</u>
Capital assets, not being depreciated:				
Land and land improvements	\$ 500,000	\$ 50,000	\$ -	\$ 550,000
Pipeline and water rights	600,000	-	-	600,000
Construction in process	-	1,232,246	-	1,232,246
	<u>1,100,000</u>	<u>1,282,246</u>	<u>-</u>	<u>2,382,246</u>
Total capital assets, not being depreciated				
Capital assets, being depreciated:				
Buildings and improvements	4,899,948	2,065,230	(125,000)	6,840,178
Furniture and equipment	136,785	4,500	-	141,285
	<u>5,036,733</u>	<u>2,069,730</u>	<u>(125,000)</u>	<u>6,981,463</u>
Total capital assets, being depreciated				
Less accumulated depreciation for:				
Buildings and improvements	(142,544)	(379,473)	9,722	(512,295)
Furniture and equipment	(19,552)	(16,611)	-	(36,163)
	<u>(162,096)</u>	<u>(396,084)</u>	<u>9,722</u>	<u>(548,458)</u>
Total accumulated depreciation				
Total capital assets, being depreciated, net	<u>4,874,637</u>	<u>1,673,646</u>	<u>(115,278)</u>	<u>6,433,005</u>
Total capital assets, net	<u>\$ 5,974,637</u>	<u>\$ 2,955,892</u>	<u>\$ (115,278)</u>	<u>\$ 8,815,251</u>

Depreciation expense for the year ended September 30, 2013 was \$396,084.

NOTE 6 – DEFERRED COMPENSATION PLAN

Effective December 7, 2009, the Pampa Economic Development Corporation established a 457 Plan & Trust for Governmental Employers in accordance with the requirements of Code Section 457(b) of the Internal Revenue Code.

The Pampa Economic Development Corporation contributes to the Pampa Economic Development Corporation 457 Plan and Trust which is a deferred compensation plan. The deferred compensation is not available to employees until termination, retirement, death or unforeseeable emergency.

Continued

PAMPA ECONOMIC DEVELOPMENT CORPORATION
NOTES TO FINANCIAL STATEMENTS
SEPTEMBER 30, 2013

NOTE 6 – DEFERRED COMPENSATION PLAN – Continuation

Since the assets are held in trust for the exclusive benefit of the participating employees and not the EDC or its general creditors, none of the assets are reported in the EDC’s financial statements, in accordance with GASB Statement No. 32.

During the fiscal year ended September 30, 2013, the EDC’s contributions amounted to \$9,750 which was approximately 5% of its eligible current payroll. Employee contributions are made given the authorization of the employee.

No provision changes occurred during the year that affected the required contributions to be made by the EDC or its employees.

NOTE 7 – LEASES

The EDC is obligated under a lease with an individual for office space. Under the terms of the lease, the EDC has agreed to pay a monthly rate of \$1,200 for a period of 60 months. Prepaid rent, paid for the remodel of the office space, is being amortized over the term of the lease at \$500 per month. Rental expense is reported on the Statement of Revenues, Expenses, and Changes in Net Position for the year in the amount of \$14,900, which includes 5 months of the year under an old lease.

The minimum future lease payments are:

<u>Year Ended</u> <u>September 30,</u>		
2014	\$	14,400
2015		14,400
2016		14,400
2017		14,400
2018		<u>6,000</u>
	<u>\$</u>	<u>63,600</u>

On June 23, 2011 the EDC board of directors approved a Hay Lease with an individual which leased out agriculture acres owned by the Pampa Energy Center LLC for the purpose of growing grass/hay. The terms of the lease require the individual to pay the EDC \$50/ton of improved grass and \$20/ton on all plots, tracts corners, etc. For the year ended September 30, 2013 hay sales received totaled \$7,749.

On July 7, 2011 the EDC board of directors approved a Grazing Lease with an individual which leased out agriculture acres owned by the Pampa Energy Center LLC for the purpose of grazing cattle. Under the terms of the lease, the lessee is required to pay the EDC annual rent of \$3,450 for the twelve months ended June 30 each year.

On June 13, 2012 the EDC board of directors approved the purchase of Las Pampas Square, LLC which operates a mall and collects lease revenue from its tenants. The lease terms and rent amounts vary among the lessees but ranges from \$425 to \$14,220 depending on the size of the space leased. For the year ended September 30, 2013 lease income totaled \$629,642.

On December 15, 2011 the EDC entered into a lease agreement with a company to lease a portion of the Pampa Energy Center. The company paid the full lease of \$1,300,000 in advance. The term of the lease is 40 years and will be allocated over that time period. For the year ended September 30, 2013 deferred revenue totaled \$1,241,770 and the current year lease income recognized was \$32,500.

PAMPA ECONOMIC DEVELOPMENT CORPORATION
NOTES TO FINANCIAL STATEMENTS
SEPTEMBER 30, 2013

NOTE 8 – ACCRUED EXPENSES

Accrued expenses as of the year end consist of the following:

Ad valorem taxes	\$ 83,089
Interest	<u>8,711</u>
	<u>\$ 91,800</u>

NOTE 9 – UNEARNED REVENUES

Unearned revenues as of the year end consist of the following:

	<u>Current</u>	<u>Noncurrent</u>
Unearned revenue - Enbridge	\$ 32,500	\$ 1,209,270
Unearned revenue - G2X	<u>314,614</u>	<u>-</u>
	<u>\$ 347,114</u>	<u>\$ 1,209,270</u>

NOTE 10 – LONG TERM LIABILITIES

On June 13, 2012 the EDC entered into a note agreement with FirstBank Southwest in the amount of \$670,000 for a portion of the cost to purchase Las Pampas Square, LLC. The note agreement has an interest rate of Wall Street Prime, but no less than 4%. The note is due on June 13, 2014, and is collateralized by the assets of the Pampa Energy Center and Las Pampas Square. For the year ended September 30, 2013, interest expense related to the debt was \$27,396.

On June 13, 2012 the EDC entered into a note agreement with FirstBank Southwest in the amount of \$3,000,000 for a portion of the cost to purchase Las Pampas Square, LLC. The note agreement has an interest rate of Wall Street Prime, but no less than 4%. The note is due on June 13, 2017, and is collateralized by the assets of the Pampa Energy Center and Las Pampas Square. For the year ended September 30, 2013, interest expense related to the debt was \$77,272.

On August 1, 2013 the EDC entered into a note agreement with FirstBank Southwest in the amount of \$500,000 for leasehold improvements on the Las Pampas Square, LLC. The note agreement has an interest rate of Wall Street Prime, but no less than 4%. The note is due on June 13, 2017, and is collateralized by the assets of the Pampa Energy Center and Las Pampas Square. For the year ended September 30, 2013, interest expense related to the debt was \$1,676.

Continued

PAMPA ECONOMIC DEVELOPMENT CORPORATION
NOTES TO FINANCIAL STATEMENTS
SEPTEMBER 30, 2013

NOTE 10 – LONG TERM LIABILITIES – Continuation

Long-term liability activity for the year ended September 30, 2013 was as follows:

	Beginning Balance	Additions	Reductions	Ending Balance	Due Within One Year
Notes payable:					
Note 1	\$ 670,000	\$ -	\$ -	\$ 670,000	\$ 670,000
Note 2	1,112,223	1,887,777	259,717	2,740,283	192,509
Note 3	-	333,284	10,078	323,206	53,892
Accrued compensated absences	3,523	8,362	4,432	7,453	-
	<u>\$ 1,785,746</u>	<u>\$ 2,229,423</u>	<u>\$ 274,227</u>	<u>\$ 3,740,942</u>	<u>\$ 916,401</u>

The annual requirements to amortize all debt outstanding as of September 30, 2013, are as follows:

	Note 1			Note 2			Note 3		
	Principal	Interest	Total	Principal	Interest	Total	Principal	Interest	Total
2014	670,000	18,983	688,983	192,509	107,491	300,000	53,892	12,108	66,000
2015	-	-	-	201,615	98,385	300,000	56,239	9,761	66,000
2016	-	-	-	209,589	90,411	300,000	58,512	7,488	66,000
2017	-	-	-	2,136,570	61,864	2,198,434	154,563	4,029	158,592
Total	<u>670,000</u>	<u>18,983</u>	<u>688,983</u>	<u>2,740,283</u>	<u>358,151</u>	<u>3,098,434</u>	<u>323,206</u>	<u>33,386</u>	<u>356,592</u>

NOTE 11 – GRANTS, COMMITMENTS, AND CONTINGENCIES

In September 2012 the EDC board approved a grant for \$50,000 to the Hidden Hills Golf Course for the construction of additional concrete golf cart paths on the golf course. The EDC funded the grant in November 2012 and there are no further obligations under the grant by the EDC.

In November 2012 the EDC board approved a \$250,000 grant to the City of Pampa, Texas for the City Demolition project which included the removal of 64 houses. The EDC funded the grant in November 2012 and there are no further obligations under the grant by the EDC.

In February 2013 the EDC board approved a \$20,000 grant to the City of Pampa, Texas for a commercial demolition project. The EDC funded the project in February 2013 and there are no further obligations under the grant by the EDC.

In April 2013 the EDC board approved a \$50,000 grant to Gray Pampa Community Fund for community projects and scholarships. The EDC funded the project in April 2013 and there are no further obligations under the grant by the EDC.

On May 13, 2011 and August 21, 2012 the EDC entered into an operating and maintenance agreement with a company to handle the day to day operations of the Pampa Energy Center, LLC and Las Pampas Square, LLC. For the year ended September 30, 2013 the total expenses related to these contracts totaled \$1,044,911.

Additional commitments and contingencies were approved by the EDC subsequent to year end, and are discussed under Note 15 – Subsequent Events.

PAMPA ECONOMIC DEVELOPMENT CORPORATION
NOTES TO FINANCIAL STATEMENTS
SEPTEMBER 30, 2013

NOTE 12 – NOTES RECEIVABLE

On August 3, 2009, the EDC entered into a loan agreement with an individual. Under the terms of the note agreement, the EDC loaned the individual \$60,000 at an interest rate of 5%. Monthly collections of \$500 began on September 3, 2009, and are to be collected until all principal and accrued, unpaid interest is exhausted. The note is secured by a security agreement and a lien on various pieces of equipment. As of September 30, 2013, the outstanding balance of the loan was \$38,993.

On April 21, 2011, the EDC entered into a forgivable loan agreement with a company. Under the terms of the agreement, the EDC has loaned the company \$30,000 at an interest rate of 5% beginning June 1, 2016. The forgiveness of the loan will be contingent on the number of full time employees hired in a given year by the company. For each full time employee hired in the first year, \$5,000 of the loan will be forgiven. Additional loan forgiveness is as follows: \$4,000 per employee in the second year, \$3,000 per employee in the third year, and \$2,000 per employee in the fourth year. Forgiveness shall not exceed \$30,000. The company's tax records will be provided to the EDC to validate current employees at the time of the agreement and additional full time employees hired and the related hours worked. If the company fails to hire the additional and anticipated employees per the agreement, payments on the loan will begin on June 1, 2016, not exceeding \$500 per month including principal and interest. Upon the hiring of the additional employees, or payment in full on the loan, there will be no further obligations by the EDC under the agreement. In the year ended September 30, 2013, \$10,000 was forgiven reducing the balance to zero.

On November 30, 2011, the EDC entered into a forgivable loan agreement with a company. Under the terms of the agreement, the EDC has loaned the company \$100,000 at an interest rate of 5.25% beginning January 30, 2015. The forgiveness of the loan will be contingent on the number of full time employees hired in a given year by the company. For each full time employee hired in the first year, \$5,000 of the loan will be forgiven. Additional loan forgiveness is as follows: \$3,000 per employee in the second year and \$2,000 per employee in the third year. Forgiveness shall not exceed \$100,000. The company's tax records will be provided to the EDC to validate current employees at the time of the agreement and additional full time employees hired and the related hours worked. If the company fails to hire the additional and anticipated employees per the agreement, payments on the loan will begin on January 30, 2015 in monthly installments until the entire principal and interest are paid in full on or before January 30, 2019. Upon meeting the employment or payment in full on the loan, there will be no further obligations to the EDC under the agreement. At September 30, 2013, the outstanding balance of the forgivable loan was \$100,000.

On November 30, 2011, the EDC entered into a loan agreement with a company. Under the terms of the agreement, the EDC has loaned the company \$89,896 at an interest rate of 5.25% beginning July 30, 2012. Monthly collections of \$1,363 began on July 30, 2012, and are to be collected until all principal and accrued, unpaid interest is exhausted. The note is secured by a security agreement. As of September 30, 2013, the outstanding balance of the loan was \$76,956.

On May 1, 2013, the EDC entered into a loan agreement with a company. Under the terms of the agreement, the EDC has loaned the company \$350,000 at an interest rate of 4.25% beginning February 1, 2014. Monthly collections of \$2,215 will begin on February 1, 2014, and are to be collected until all principal and accrued, unpaid interest is exhausted. The note is secured by a security agreement. As of September 30, 2013, the outstanding balance of the loan was \$350,000.

On November 26, 2012, the EDC entered into a loan agreement with a company. Under the terms of the agreement, the EDC has loaned the company \$247,057 at an interest rate of 4.00% beginning March 1, 2013. Monthly collections of \$2,526 began on March 1, 2013, and are to be collected until all principal and accrued, unpaid interest is exhausted. The note is secured by a security agreement. As of September 30, 2013, the outstanding balance of the loan was \$236,868.

Continued

PAMPA ECONOMIC DEVELOPMENT CORPORATION
NOTES TO FINANCIAL STATEMENTS
SEPTEMBER 30, 2013

NOTE 12 – NOTES RECEIVABLE – Continuation

Based upon the terms of the notes described above, the loan schedule expected to be repaid to the EDC is as follows:

	<u>Beginning Balance</u>	<u>Additions</u>	<u>Reductions</u>	<u>Ending Balance</u>	<u>Due Within One Year</u>
Notes receivable	\$ 241,862	\$ 597,057	\$ (36,102)	\$ 802,817	\$ 45,749

<u>Fiscal Year</u>	<u>Total</u>	<u>Notes Receivable</u>	
		<u>Interest</u>	<u>Principal</u>
2014	\$ 74,111	\$ 28,362	\$ 45,749
2015	99,596	30,545	69,051
2016	106,382	28,787	77,595
2017	106,382	25,023	81,359
2018	106,382	21,097	85,285
2019-2023	299,858	66,469	233,389
2024-2028	132,892	34,830	98,062
2029-2033	124,032	11,705	112,327
	<u>\$ 1,049,635</u>	<u>\$ 246,818</u>	<u>\$ 802,817</u>

NOTE 13 – INVESTMENT PAMPA ENERGY CENTER, LLC

On March 1, 2011, the EDC board of directors approved a project to develop an industrial park in Gray County, Texas. The board also authorized the EDC to enter into a membership interest purchase agreement to acquire 100% of the membership interest in Pampa Energy Center, LLC (PEC LLC).

The activities for the year ended September 30, 2013 for the Pampa Energy Center, LLC have been separately tracked and are combined with the EDC through the Combining Statement under other supplemental information.

NOTE 14 – INVESTMENT LAS PAMPAS SQUARE, LLC

On April 27, 2012, the EDC board of directors approved a project to purchase the existing mall (Red Deer Creek Crossing) in the City of Pampa, Texas. The board also authorized the EDC to enter into a membership interest purchase agreement to acquire 100% of the membership interest in Las Pampas Square, LLC (LPS LLC).

The activities for the year ended September 30, 2013 for Las Pampas Square, LLC have been separately tracked and are combined with the EDC through the Combining Statement under other supplemental information.

PAMPA ECONOMIC DEVELOPMENT CORPORATION
NOTES TO FINANCIAL STATEMENTS
SEPTEMBER 30, 2013

NOTE 15 – SUBSEQUENT EVENTS

On October 23, 2013, the EDC board of directors approved a capital improvement grant to the Pampa Energy Center, LLC in the amount of \$1,500,000 for the costs related to a rail expansion project and an operating note to Las Pampas Square, LLC in the amount of \$670,000 for the costs of remodeling the building (including replacing the roof, a new HVAC unit, fence enclosure, and a new sign).

On November 21, 2013, the EDC board of directors approved a grant to Hidden Hills Golf Course in the amount of \$20,000 to construct additional concrete cart paths on the golf course and improvements to the course. Due to the EDC's policy on recognizing outstanding grants at year end, this grant has not met the requirements to be included in the current year and will be recognized in the year ended September 30, 2014.

On December 19, 2013, the EDC board of directors approved a grant to CP Homes for \$227,515 to construct the roadway of Stoney Brook Lane. Due to the EDC's policy on recognizing outstanding grants at year end, this grant has not met the requirements to be included in the current year and will be recognized in the year ended September 30, 2014.

On January 16, 2014, the EDC board of directors approved a grant to the Pampa Energy Center, LLC in the amount of \$250,000 for the costs related to upgrades to a building for retention and expansion purposes of the site. Due to the EDC's policy on recognizing outstanding grants at year end, this grant has not met the requirements to be included in the current year and will be recognized in the year ended September 30, 2014.

Legal issues outstanding as of year-end include multiple cases that the EDC is involved with in regards to the demolition project of the Pampa Energy Center, LLC. Two of the three cases have been resolved through a settlement with the outside company the PEC is engaged with for the demolition work. As of December 2013, these two cases were final and the liens against the EDC have been removed. The third case is still outstanding as of the date of these financials. The case is pending further litigation, but the EDC has no information that indicates any potential liability owed by the EDC at this time.

OTHER SUPPLEMENTARY INFORMATION

**PAMPA ECONOMIC DEVELOPMENT CORPORATION
BUDGET COMPARISON SCHEDULE
FOR THE YEAR ENDED SEPTEMBER 30, 2013**

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual Amounts</u>	<u>Budget Variance</u>
REVENUES:				
Sales taxes	\$ 1,400,000	\$ 1,400,000	\$ 1,397,276	\$ (2,724)
Interest income	13,000	13,000	25,574	12,574
Total Revenues	<u>1,413,000</u>	<u>1,413,000</u>	<u>1,422,850</u>	<u>9,850</u>
OPERATING EXPENSES:				
Salaries and employee benefits	247,434	247,434	237,902	9,532
Office supplies and expenses	77,058	77,058	61,137	15,921
Administration	226,000	226,000	159,789	66,211
Projects and grants	850,000	850,000	380,000	470,000
Total Operating Expenses	<u>1,400,492</u>	<u>1,400,492</u>	<u>838,828</u>	<u>561,664</u>
NET REVENUES OVER EXPENSES	<u>\$ 12,508</u>	<u>\$ 12,508</u>	<u>\$ 584,022</u>	<u>\$ 571,514</u>

NOTE 1 TO SUPPLEMENTARY INFORMATION – REVENUES AND EXPENSES – BUDGET:

The Budget Comparison Schedule includes only the amounts for the EDC which have been budgeted under the policies described in Note 2 of the Notes to the Financial Statements. None of the activities for the Pampa Energy Center LLC (PEC) or Las Pampas Square LLC (LPS) shown in the Combining Statement are included. As described in Notes 13 & 14 of the Notes to the Financial Statements above, PEC and LPS are kept separate from the EDC until being combined for financial statement presentation.

PAMPA ECONOMIC DEVELOPMENT CORPORATION
COMBINING STATEMENT OF NET POSITION
FOR THE YEAR ENDED SEPTEMBER 30, 2013

	<u>PEDC</u>	<u>PEC, LLC</u>	<u>LPS, LLC</u>	<u>Eliminations</u>	<u>Combined Total</u>
ASSETS:					
Cash and cash equivalents	\$ 1,477,069	\$ 526,140	\$ 43,666	\$ -	\$ 2,046,875
Investments	848,782	-	-	-	848,782
Investment in subsidiaries	3,363,209	1,384,974	-	(4,748,183)	-
Receivables	225,712	126,013	-	-	351,725
Prepaid expenses	43,948	18,849	34,579	-	97,376
Notes receivable					
Due within one year	45,749	-	-	-	45,749
Due in more than one year	757,068	-	-	-	757,068
Noncurrent assets:					
Escrow receivable	-	300,000	-	-	300,000
Capital assets, net of depreciation	29,510	3,528,528	5,257,213	-	8,815,251
Total assets	<u>6,791,047</u>	<u>5,884,504</u>	<u>5,335,458</u>	<u>(4,748,183)</u>	<u>13,262,826</u>
LIABILITIES:					
Accounts payable	11,085	915,811	174,295	-	1,101,191
Accrued expenses	-	49,100	42,700	-	91,800
Unearned revenues	-	1,556,384	-	-	1,556,384
Noncurrent liabilities:					
Due within one year	-	-	916,401	-	916,401
Due in more than one year	7,453	-	2,817,088	-	2,824,541
Total liabilities	<u>18,538</u>	<u>2,521,295</u>	<u>3,950,484</u>	<u>-</u>	<u>6,490,317</u>
NET POSITION:					
Net investment in capital assets	29,510	3,528,528	1,523,724	-	5,081,762
Unrestricted	6,742,999	(165,319)	(138,750)	(4,748,183)	1,690,747
Total net position	<u>\$ 6,772,509</u>	<u>\$ 3,363,209</u>	<u>\$ 1,384,974</u>	<u>\$ (4,748,183)</u>	<u>\$ 6,772,509</u>

PAMPA ECONOMIC DEVELOPMENT CORPORATION
COMBINING STATEMENT OF REVENUES AND EXPENSES
FOR THE YEAR ENDED SEPTEMBER 30, 2013

	<u>PEDC</u>	<u>PEC, LLC</u>	<u>LPS, LLC</u>	<u>Eliminations</u>	<u>Combined Total</u>
OPERATING REVENUES:					
Sales tax	\$ 1,397,276	\$ -	\$ -	\$ -	\$ 1,397,276
Lease revenues	-	406,650	629,642	-	1,036,292
Other revenues	-	91,282	1,728	-	93,010
	<u>1,397,276</u>	<u>497,932</u>	<u>631,370</u>	<u>-</u>	<u>2,526,578</u>
OPERATING EXPENSES:					
Salaries and employee benefits	237,902	-	-	-	237,902
Supplies and operating	31,930	2,529	-	-	34,459
Repairs	-	-	47,129	-	47,129
Rent	14,900	-	-	-	14,900
Insurance	14,306	14,693	37,918	-	66,917
Advertising	21,918	-	-	-	21,918
Professional	107,777	46,279	16,121	-	170,177
Facility management fees	-	757,962	286,949	-	1,044,911
Ad valorem and severance taxes	-	104,005	41,561	-	145,566
Telephone	12,012	-	-	-	12,012
Travel	5,375	-	-	-	5,375
Meals	6,479	-	-	-	6,479
Projects and grants	380,000	-	-	-	380,000
Depreciation	6,229	60,955	328,900	-	396,084
	<u>838,828</u>	<u>986,423</u>	<u>758,578</u>	<u>-</u>	<u>2,583,829</u>
Income (expense) from operations	<u>558,448</u>	<u>(488,491)</u>	<u>(127,208)</u>	<u>-</u>	<u>(57,251)</u>
NON-OPERATING REVENUES AND EXPENSES:					
Gain on disposal of assets	-	307,743	-	-	307,743
Interest income	25,574	4,135	-	-	29,709
Interest expense	-	-	(106,344)	-	(106,344)
Income from subsidiaries	(410,165)	(133,552)	-	543,717	-
Transfers	-	(100,000)	100,000	-	-
	<u>(384,591)</u>	<u>78,326</u>	<u>(6,344)</u>	<u>543,717</u>	<u>231,108</u>
CHANGE IN NET POSITION	<u>\$ 173,857</u>	<u>\$ (410,165)</u>	<u>\$ (133,552)</u>	<u>\$ 543,717</u>	<u>\$ 173,857</u>

PAMPA ECONOMIC DEVELOPMENT CORPORATION
COMBINING STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED SEPTEMBER 30, 2013

	<u>PEDC</u>	<u>PEC, LLC</u>	<u>LPS, LLC</u>	<u>Eliminations</u>	<u>Combined Total</u>
CASH FLOWS FROM OPERATING					
ACTIVITIES:					
Receipts from sales taxes	\$ 1,416,195	\$ -	\$ -	\$ -	\$ 1,416,195
Receipts from lease revenues	-	789,397	629,642	-	1,419,039
Receipts from other operating revenues	-	84,989	1,728	-	86,717
Payments for personnel services	(230,249)	-	-	-	(230,249)
Payments for suppliers	(255,003)	47,023	(714,145)	-	(922,125)
Payments for projects and grants	(370,000)	-	-	-	(370,000)
	<u>560,943</u>	<u>921,409</u>	<u>(82,775)</u>	<u>-</u>	<u>1,399,577</u>
Net cash provided (used) by operating activities					
CASH FLOWS FROM INVESTING					
ACTIVITIES:					
Proceeds from sale of investments	844,814	-	-	-	844,814
Purchase of investments	(848,782)	-	-	-	(848,782)
Cash loaned on notes receivable	(597,057)	-	-	-	(597,057)
Collection on notes receivable	26,102	-	-	-	26,102
Interest received from investments and loans	24,999	4,135	-	-	29,134
	<u>(549,924)</u>	<u>4,135</u>	<u>-</u>	<u>-</u>	<u>(545,789)</u>
Net cash provided (used) by investing activities					
CASH FLOWS FROM FINANCING					
ACTIVITIES:					
Purchase of capital assets	(4,500)	(1,282,246)	(2,065,230)	-	(3,351,976)
Proceeds from long-term debt	-	-	2,221,060	-	2,221,060
Payments on long-term debt	-	(269,795)	-	-	(269,795)
Proceeds from sale of equipment	-	423,021	-	-	423,021
Interest paid on debt	-	-	(101,197)	-	(101,197)
	<u>(4,500)</u>	<u>(1,129,020)</u>	<u>54,633</u>	<u>-</u>	<u>(1,078,887)</u>
Net cash provided (used) by financing activities					
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	6,519	(203,476)	(28,142)	-	(225,099)
CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR	<u>1,470,550</u>	<u>729,616</u>	<u>71,808</u>	<u>-</u>	<u>2,271,974</u>
CASH AND CASH EQUIVALENTS AT END OF YEAR	<u>\$ 1,477,069</u>	<u>\$ 526,140</u>	<u>\$ 43,666</u>	<u>\$ -</u>	<u>\$ 2,046,875</u>
RECONCILIATION OF OPERATING INCOME TO NET CASH FLOWS FROM OPERATING ACTIVITIES					
Operating income (loss)	\$ 558,448	\$ (488,491)	\$ (127,208)	\$ -	\$ (57,251)
Adjustment to reconcile operating income to net cash flows from operating activities:					
Depreciation	6,229	60,955	328,900	-	396,084
Credit given on notes receivable	10,000	-	-	-	10,000
(Increase) decrease in operating assets:					
Receivables	18,919	94,340	-	-	113,259
Prepaid expenses	(38,429)	(6,540)	(195)	-	(45,164)
Increase (decrease) in operating liabilities:					
Accounts payable	5,447	989,453	(295,546)	-	699,354
Accrued expenses	329	(10,422)	11,274	-	1,181
Unearned revenues	-	282,114	-	-	282,114
	<u>560,943</u>	<u>921,409</u>	<u>(82,775)</u>	<u>-</u>	<u>1,399,577</u>
Net cash provided (used) by operating activities					

PART III
COMPLIANCE

Board of Directors
Pampa Economic Development Corporation
Pampa, Texas

REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON
COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS
PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS*

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the business-type activities and the aggregate remaining fund information of the Pampa Economic Development Corporation, as of and for the year ended September 30, 2013, and the related notes to the financial statements, which collectively comprise the Pampa Economic Development Corporation's basic financial statements and have issued our report thereon dated March 5, 2014.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered Pampa Economic Development Corporation's internal control over financial reporting to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Pampa Economic Development Corporation's internal control. Accordingly, we do not express an opinion on the effectiveness of Pampa Economic Development Corporation's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be deficiencies, significant deficiencies, or material weaknesses. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses, as defined above. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether Pampa Economic Development Corporation's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

DOSHIER, PICKENS & FRANCIS, L.L.C.

DOSHIER, PICKENS & FRANCIS, LLC

March 5, 2014